

**BUILD EFFICIENTLY YOUR OWN UNDERSTANDING** 

# **Team Roles**



#### Shaper

Drives the team forward. challenges norms, and thrives under pressure. They are dynamic and often push for progress but can be argumentative.

#### **Strengths**

- Dynamic and motivated; they push the team to achieve results.
- Good at overcoming obstacles and driving progress.
- Competitive and thrives under pressure.

#### Weaknesses

- Can be prone to frustration or aggression, especially under stress.
- Might come across as confrontational or insensitive to others' feelings.
- May push too hard, risking burnout for themselves and the team.



Turns ideas into practical actions. They are disciplined and reliable, but sometimes resistant to change.

- operations.

#### Weaknesses

- May resist change, preferring familiar methods and routines. • Can be inflexible, sticking too rigidly
- to plans.
  - processes.



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### Implementer

#### **Strengths**

• Highly organized and disciplined; they get things done efficiently. • Practical and reliable, they turn ideas into actionable plans. • Good at managing day-to-day

• Might struggle with creativity, preferring clear instructions and



## **Completer Finisher**

Focuses on detail, ensuring tasks are completed to a high standard. They are meticulous but can be overly perfectionistic.

#### Strengths

- Detail-oriented and meticulous: they ensure high-quality work.
- Good at meeting deadlines and ensuring nothing is overlooked.
- Persistent and committed to finishing tasks to perfection.

#### Weaknesses

- Can be overly perfectionistic, struggling to let go of tasks.
- May worry excessively about small details, slowing down progress.
- Sometimes finds it difficult to delegate, preferring to do everything.



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### Coordinator

Acts as a leader or chairperson, delegating tasks and helping the team focus on objectives. They are confident and good at decisionmaking but may be seen as manipulative.

#### **Strengths**

- Strong leadership skills; they know how to delegate effectively.
- Good at organizing team activities and ensuring everyone's contributions are valued.
- Calm and confident, they help keep the team focused on objectives.

#### **Weaknesses**

- May be perceived as manipulative if they overly rely on others to do the work.
- Can be seen as controlling or bossy by team members.
- Might struggle with hands-on tasks, preferring to manage rather than participate directly.

Promotes team cohesion, supporting others and smoothing over conflicts. They are cooperative and diplomatic but can be indecisive in crucial moments.

#### **Weaknesses**

- when it's necessary.



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## **Team worker**

#### Strengths

• Cooperative and diplomatic; they help maintain harmony in the team. Good at listening and mediating between team members. • Flexible and willing to adapt to meet the team's needs.

• Can be indecisive, especially when tough decisions need to be made. Might avoid confrontation, even

- Sometimes places team harmony
- above task completion.



## **Resource Investigator:**

Explores opportunities and develops contacts. They are enthusiastic and communicative but can lose interest once the initial excitement fades.

#### **Strengths**

- Excellent at networking and building external relationships.
- Enthusiastic and outgoing; they bring energy to the team.
- Good at exploring opportunities and gathering information.

#### Weaknesses

- May lose interest once the initial excitement fades.
- Can be overly optimistic and may not always follow through with ideas.
- Might spread themselves too thin, focusing on too many things at once.



#### Plant

Generates ideas and solves difficult problems. They are creative and innovative but may be impractical or ignore details.

#### **Strengths**

- Highly creative and innovative; they think outside the box.
- Can come up with unique ideas and approaches.
- May be too preoccupied with their practical details.
- Sometimes struggle to communicate their ideas clearly.
- Can be absent-minded or forgetful about everyday tasks.

## **Monitor Evaluator**

Analyzes options and makes balanced decisions. They are strategic and impartial but can be overly critical and slow to act.

- Good at solving complex problems.

### Weaknesses

own ideas, leading them to ignore

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#### Strengths

- Logical and analytical; they make well-thought-out decisions.
- Excellent at evaluating ideas and options objectively.
- Reliable when it comes to providing balanced judgments.

#### **Weaknesses**

• May be overly critical, focusing on negatives rather than positives. Can be slow to make decisions. needing time to consider all angles. • Sometimes lacks enthusiasm, which can dampen team morale.



## **Specialist**

Brings in-depth knowledge in a specific area. They are highly skilled and dedicated but may focus too narrowly on their expertise.

#### Strengths

- Highly knowledgeable in their specific area; they bring expertise to the team.
- Focused and dedicated to their field of interest.
- Provides valuable insights that others may not have.

#### Weaknesses

- May have a narrow focus, sometimes missing the bigger picture.
- Can become overly absorbed in their specialism, ignoring other aspects of the project.
- Might struggle to communicate their knowledge to non-experts, leading to misunderstandings.